The INSTITUTE for GLOBAL LEADERSHIP Tufts University

ANNUAL REPORT 2003-04



"I hope that I will follow in the footsteps of those EPIIC alumni who are doing incredible things for the future of our world. I know that when I leave Tufts, there will be a network of continued support for me both at the Institute and wherever EPIIC alumni are living and working. They are some of the most interesting, compassionate, enthusiastic people I have ever known, and I feel privileged to have met them." -- Joanna Friedman '04, EPIIC'04, 2004-05 Fulbright Scholar to Senegal

> "I consider the kind of intercultural learning offered by TILIP as a special type of experiential learning because it focuses on the attitudes, history, assumptions, and world views of the people involved and allows them to change their perspective through cross-cultural understanding...it is all thanks to TILIP for initiating my interest in China and imparting to me the tools and the knowledge I need to develop personally and academically as a global citizen."

> > -- Abdulkadir Farah '04, TILIP'04, pursuing a Masters at Peking University in 2004-05

"... They were smart, well-read and well-informed, as you would expect students to be at Tufts. But they were also distinguished by an openness, a lack of posturing, a respect for each others' views, and a tolerance for uncertainty that are the best starting points for addressing truly complex problems like the one you have chosen for this year's colloquium. It is rare to come across a program that covers so much ground with both caring and exacting standards."

> -- Shepard Forman, former Director, International Affairs Program, Ford Foundation

"Students who participate in both INQUIRY and Model U.N. value INQUIRY because of its emphasis on building understanding, working on consensus, developing relationship skills, and allowing time to discuss and explore issues; they especially appreciate the fact that emphasis is on cooperation, not competition."

> -- Helen Smith, Loridans Teaching Fellow, History/ Social Studies Department, Pace Academy, Atlanta

"I am writing in enthusiastic support for the concept of our photojournalism project [EXPOSURE]. It is unprecedented and will create a space for a kind of conscientious documentary photography that is long overdue...I believe that it will help us all to understand photography as a valuable tool that can help us learn how to make sense of the violence, the destruction, the chaos of this world...Most importantly it can help create a public awareness integral to the process of change."

> -- James Nachtwey, Photojournalist, VII; Five-time Recipient, Robert Capa Award

"The EPIIC Program is a truly inspirational educational achievement. The students who participate in it are provided with the tools to play active roles in their communities, whether at the local, national or global level. Its graduates can be found in Kosovo, Iraq, Sri Lanka – wherever there is need for man to reach out to his fellow man. We look forward to further engagements with EPIIC."

-- Padraig O'Malley, past EPIIC panelist, National Book Award recipient, and editor of the *New England Journal of Public Policy*

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Tufts Institute for Global Leadership

Sherman Teichman, Director; Heather Barry, Associate Director Danielle Lightburn, Program Assistant; Benjamin Mann, Program Coordinator; Vera Yip, Hong Kong Director

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Cover Photos

First Row (left to right): NIMEP in Jerusalem; Sophomore Thomas Singer in Dubai; Professor Antonia Chayes; Second Row (left to right): Professor Michael Hardt, coauthor of Empire; Sophomore Negar Razavi and Junior Rachel Brandenburg in Iran; RETHINK exhibit in the Slater Concourse of the Tufts Art Gallery; Third Row (left to right): TILLES in Nicaragua, Senior Lisa BonoCorredor with The Pinochet Files; TILIP 2003-04 with attorney Jack Blum; Fourth Row (left to right): Professor Zhu Feng from Peking University; EPIIC 2003-04 Class Meeting; Singapore's Ambassador to the United Nations Kishore Mahbubani

2003-04

This has been a powerful and productive year, with the Institute's intellectual and financial communities notably strengthened from Boston to Beijing and beyond...

The Institute continued to create unusual linkages and juxtapositions in its programming, such as bringing a delegation of US Military Academy cadets to Tufts to interact with the TILIP students, both here and in Beijing and Hong Kong via videoconferencing; and sending a delegation of Tufts students to Tehran to meet with students from the School of International Relations.

The Institute once again attracted talented and accomplished Tufts students who lead multi faceted lives and succeeded in fostering and nurturing their interests and projects, e.g. a fifth year premed former Dartmouth football captain leading TIILES (formerly known as Bridges to Nicaragua); an Israeli concert cellist creating dialogue curriculum for Al Quds, Beir Zeit, Harvard, Tufts and other U.S. Universities; an Ethiopian immigrant living in upstate Maine researching NATO expansion in Europe; a Costa Rican sophomore, inspired by Samantha Power, creating programming with the Institute to mark the tenth anniversary of the genocide in Rwanda; and the Florida native who traveled to Kakuma, Kenya to document the lives of Somali Bantus as they prepared to emigrate to the U.S.

HIGHLIGHTS

• The 2003-04 academic year marked the Institute for Global Leadership's fourth year; EPIIC's 19th year; TILIP's 6th year; and Inquiry's 13th year.

• 72 Tufts students received academic credit for enrolling in the Institute's classes.

• 22 Tufts faculty participated in this year's Institute events and programs, including: Dean Stephen Bosworth, Consuela Cruz, Steve Hirsch, Bruce Hitchner, Ayesha Jalal, Malik Mufti, Adil Najam, Tony Smith, Jeff Taliaferro, Peter Winn, and Xueping Zhong.

• The Institute brought 83 public speakers to campus, all for no honorarium.

• In 2003-04, the Institute began two new programs: EXPOSURE: Center for Photojournalism, Documentary Studies, and Human Rights and the New Initiative for Middle East Peace (NIMEP)

• In addition to the EPIIC international symposium and the Inquiry simulation, the Institute sponsored 28 public events on campus; the Institute also organized this year's TILIP symposium at The University of Hong Kong

• More than 500 people, primarily Tufts students, attended the EPIIC symposium on "Dilemmas of Empire and Nationbuilding: The US' Role in the World"; more than 1,500 people attended the 28 public events

• From June 2003 through August 2004, the Institute will have sent 100 students to 29 countries to conduct research, to work in an internship or on a public service project, or to attend an international conference; according to the figures from the Office of the President, this will account for approximately two-thirds of all undergraduate research and internships abroad

• In May, the Institute sponsored the first American university delegation to travel to Iran since the 1979 revolution

• The Institute continues to utilize its UN NGO status, as former EPIIC students and a current Fletcher student attended the United Nations Commission on Sustainable Development Sessions in New York.

• The Institute hosted two delegations of cadets from the U.S. Military Academy: ten cadets in the fall in conjunction with TILIP and 16 in February at the EPIIC international symposium

• The Institute hosted an annual dinner for Balfour Scholars with one of this year's Mayer Award recipients Sir Brian Urquhart, who had a career of more than 40 years with the United Nations and is a Tufts parent; he gave an address on the life of Nobel Laureate Ralphe Bunche, former United Nations Secretary-General

• The Institute also cosponsored a number of campus events including The Fletcher Sudan Peace Conference, Seeds of Peace with Children's Awareness Week, a lecture on the US Patriot Act with Tufts Republicans, and the World Hunger Oxfam Fast.



Sir Brian Urquhart

• The Institute Director participated in the preparation of the briefing papers for "The Role of the U.S. in the World" forums of the Business Higher-Education forum, working with the Council on Foreign Relations' Director of Research and former director of foreign policy for Brookings, James Lindsay

• The Institute Director also participated in the planning meetings for Tufts Water: Science, Systems and Society initiative, which will collaborate with EPIIC in 2004-05 on its 20th anniversary theme, Oil and Water.

• The Institute Associate Director presented the EPIIC program and the outcomes of the EPIIC evaluation at The Third Schreyer National Conference on Innovations in International Education at Penn State University; out of that conference, the Institute is developing collaborations with the National University of Singapore, the Honors College at the University of Connecticut, and the Schreyer Honors College at Penn State University.

HONORS AND RECOGNITION

• Seven of Tufts 2004 Fulbright nominees and one of its Rhodes nominees had participated in EPIIC, TILIP or Inquiry; they represent three of this year's five confirmed University Fulbrights to date and one of the alternates.

• Thirty-seven students in this year's graduating class had participated in EPIIC, TILIP, or Inquiry; of that 27, four graduated Summa, ten Magna, and 13 cum laude

• Three of the 11 seniors honors theses in International Relations and History were written by students enrolled in EPIIC this year, with a fourth by a student in last year's class. There is a flexible thesis track within EPIIC that encourages such students with targeted research assistance, expert networks and reduced requirements second semester. All four were able to use EPIIC and its resources in their research: one thesis began with her experience in Builders for Peace in Bosnia; one's was enhanced by her research at the National Security Archive; one attributed her on-site research as a junior in EPIIC as the seed of her work; and one was introduced to scholars at the Woman Waging Peace conference.

• All five of the Institute's recommended Tufts students were accepted into The Fletcher School; one of the TILIP students from Peking University, impressed the Fletcher Dean at the TILIP international symposium in Hong Kong and has been encouraged to reapply after gaining work experience

• One of only two Tufts submissions published in the *Hemispheres* journal was by a sophomore in EPIIC; she condensed her final paper for EPIIC on "A Study of Economic Sanctions: Factors that Influence Success and Failure."

• Asi-Yahola Somburu won a Shapiro Prize in American Studies for the research he began in EPIIC on American Aborigines and the Healing of Old and New Traumas

EPIIC

• This was EPIIC's 19th year and 20th international symposium of EPIIC; the theme was "Dilemmas of Empire and Nationbuilding: The US' Role in the World"

• After interviewing 80 students, EPIIC enrolled a class 50 students, 46 of who were retained, two audited and two withdrew; the EPIIC course is offered through Tufts' Experimental College, where EPIIC began

• The class represented 22 countries (origin and/or citizenship), from Cameroon to Turkey; 17 majors, from American Studies to Biomedical Engineering to International Relations to a New England Conservatory cello major; 11 minors, from Community Health to Studio Art; and 15 languages, from Bulgarian to Farsi to Urdu

• To contend with the size of this year's EPIIC class, once again a TA was hired and the class format was changed slightly in that a bimonthly recitation was added. We maintained the cohesive, intellectual atmosphere of an intimate class, despite its relatively large size. Reading and study groups, informal review sessions and the committee structure responsible for all aspects of the symposium and Inquiry, all added to EPIIC's seminar sensibility.

• The EPIIC colloquium continued the opportunity of allowing its students to interact with the authors of their assigned texts, including: James Lindsay, the Director of Research at the Council on Foreign Relations and coauthor of *America Unbound*; Brandeis University Professor Robert Art, author of *Grand Strategy for America*; Professor Michael Hardt, coauthor of *Empire*, which some critics have called the new Marxist manifesto; and Pulitzer Prizewinning author John Dower of MIT.



Professor Jonathan Dower



• Outward Bound was once again an important event in creating EPIIC's intellectual community. Our guest resource person was Shepard Forman, former director of the Ford Foundation's international affairs programs, and currently director of the Center for International Cooperation at NYU. He is an expert on decision-making in U.S. foreign policy, unilateralism and multilateralism, which was a core theme of the year.

Shepard Forman with the EPIIC class at Outward Bound

• The majority of first year students continue to find success within the EPIIC framework; a Russian immigrant from Brookline and a student from Kentucky Appalachia are researching US aid and public health in Russia this summer; a Colombian national presented his research on the dilemmas of illegal Colombian immigrants in Lowell at a Harvard conference on migration; one first year student will be attending the International Institute on Mediation and Conflict Resolution in Cyprus this summer; however, a freshman did fail EPIIC this year

• This year's EPIIC class presented a gift of \$500.00 to an Afghan NGO, the National Solidarity Program, to benefit the families of its workers who were killed in an ambush; the organization is where Tufts and EPIIC alumna Jana Frey has been working for the last year

• 16 U.S. Military Academy cadets participated in the EPIIC international symposium; special opportunities included an early morning intensive briefing on lessons learned from the invasion of Iraq by Col. Hugh Fontenot of the Command and Control College of Fort

"... They were smart, well-read and wellinformed, as you would expect students to be at Tufts. But they were also distinguished by an openness, a lack of posturing, a respect for each others' views, and a tolerance for uncertainty that are the best starting points for addressing truly complex problems like the one you have chosen for this year's colloquium. It is rare to come across a program that covers so much ground with both caring and exacting standards."

-- Shepard Forman, Director, Center for International Cooperation, NYU



EPIIC 2003-04

Leavenworth and sessions on the role of the military in nation building during the "Voices from the Field" workshop; the USMA delegation was comprised of its cadets chosen to organize the annual SCUSA conference and its cadets nominated for top academic honors, such as Rhodes, Fulbrights, Gates, etc.

• The EPIIC international symposium was held over five days, the content included the launch of the photographic and essay compilation RETHINK: Cause and Consequences of September 11; a preview of the new book on *Soft Power* by its author and former assistant undersecretary for defense; debate over the efficacy

Col. Fontenot



of the UN; an analysis of the Haitian intervention by President Clinton's special envoy; a debate on the US as empire between three United Nations Ambassadors and one of the authors of the President's National Security doctrine; the future role of the US military; US engagement in Africa and Asia; and historical perspectives on US nation building and intervention, from Bosnia to Somalia, from Afghanistan to Iraq.

U.S. Empire: Pax or Pox Americana? panel at the EPIIC symposium

• Symposium participants included: the former Under-Secretary General of the UN for Peacekeeping • a former Member of the US President's Economic Council of Advisers • the Ambassador and Permanent Representative to the UN from Singapore • Defense and National Security Senior Fellow of the American Enterprise Institute • Deputy Chief Editor of the *Jakarta Post* • Chief of Prosecutions for the International Criminal Tribunal for the Former Yugoslavia • General and former Military Commander of Task Force Eagle in Bosnia • former Chief of Staff to the US President's Envoy in Iraq • former Managing Director of Kissinger Associates •



Tufts Professor Jeffrey Taliaferro and Gen. William Nash

Pulitzer Prize-winning author of *A Problem from Hell: American and the Age of Genocide* • former Executive Director of the World Bank • former Special Envoy for Afghanistan • Division Chief for the Balkans of the US Agency for International Development • Senior Vice President of the Louis Berger Group, Inc.



EPIIC student Anura Patil and Jessica Tuchman Mathews

• Dr. Jean Mayer Global Citizenship Award: Ambassador Pierre Schori of Sweden and Ambassador Kishore Mahbubani of Singapore were part of another exceptional field of Dr. Jean Mayer Global Citizenship Award recipients, which also included US Ambassador to the international food agencies in Rome Tony Hall; Dr. Jessica Tuchman Mathews, president of the Carnegie Endowment for International Peace; General William Nash, Professor Joe Nye and Sir Brian Urquhart. This year, rather than solely concentrate them into the symposium weekend, he lectures and events honoring the Mayers were held throughout the year.

TUFTS INSTITUTE FOR LEADERSHIP AND INTERNATIONAL PERSPECTIVE IN CHINA (TILIP)



TILIP 2003-04 at the Statue of Liberty

• Despite the challenge of SARS, which withered many US-China exchange programs, TILIP successfully held its sixth year, switching the summer program to the US (New York City and Washington, DC) and the winter program to China (Hong Kong and Beijing). This effort was acknowledged in "Studies of China Adapt to SARS," in the *New York Times* on August 10, 2003.

• TILIP is considered the top international program, outside of study abroad programs, at Peking University; it continues to attract premier students from Peking University, with 200 applications for last year's five spots, including the top ranked undergraduate and law school student.

• Internships in New York City were hosted by a range of government agencies, non governmental organizations, and corporations, including American Express, Cohen Brothers Realty, the Institute for International Education, and the Office of the Comptroller of New York City; the internship projects ranged from the compilation of an academic freedom index to developing high school curriculum to researching the City's "opaque" economy to working on international law projects.

• The summer also featured a lecture series in New York City and Washington, DC that included a former U.S. Ambassador to China, the director of the Development Economics Group of the World Bank, the C.V. Starr Senior Fellow and Director of Asia Studies at the Council on Foreign Relations, the Director of Strategic Planning for the Office of the Secretary General of the United Nations; the President and Chief Executive Officer of Cohen Brothers Realty Corporation; the President and CEO of



USMA cadets and TILIP

ve Officer of the Institute of International Education; and a former Contributing Editor to *The Far Eastern Economic Review*

• In the fall, ten cadets interacted with the TILIP students and scholars, security analysts, and journalists over a two-day period on China's foreign policy, including a video conference exchange with Beijing and Hong Kong students.



• The TILIP symposium, "China as a Global Power," prepared by students and faculty from Tufts, Peking University, The Chinese University of Hong Kong and The University of Hong Kong, was organized as a long distance learning experience, sometimes via video conferencing. It was convened at The University of Hong Kong with scholars, economists, and journalists, from mainland China and Hong Kong and included the Dean of the Fletcher School and former US Ambassador to South Korea and a Tufts alumnus who was the first non-Chinese to be granted a PhD degree in environmental law in China, as well as a former Senior Fellow at the Orville Schell, Jr. Center for International Human Rights at Yale Law School;



TILIP 2003-04 Closing Ceremony, Hong Kong

Professor and Associate Dean of the School of International Studies at Peking University; the Vice President of the China Association for Asia-Pacific Studies; the Chief Economist for the Hong Kong

Trade Development Council; the Chief Economist for the Hong Kong General Chamber of Commerce; a former Research Associate at the Institute of World Economics and Politics of the Chinese Academy of Social Sciences; and a former Economist for the Socialist Economies Reform Unit of the World Bank.

• The iconic and internationally-renowned author and rector of Zhejiang University, Louis Cha, participated as part of that University's delegation of students and officials. Zhejiang University is interested in participating in TILIP in the future. Tufts Professor Xueping Zhong, who directs Tufts' exchange program with Zhejiang, also attended the symposium.



Louis Cha and Peking University student Feng Guo



• The TILIP symposium was held over spring break to coincide with President Bacow's trip to China in an effort to maximize fund raising; unfortunately, President Bacow was unable to participate on the China trip due to illness.

TILIP 2003-04 in Beijing

INQUIRY

• Inquiry, the Institute's high school simulation program, is one of Tufts largest and most diverse community and public service programs. This year's theme was the role of the US in the Middle East.

• More than two dozen schools from six states, more than 300 high school students and 36 teachers participated in the 2003-04 Inquiry program.



Students deliberating the US role in the Middle East

• The entire EPIIC class and 14 students enrolled in the Inquiry Teaching Group (total of 61 Tufts students)

mentored the high school students from October through April in preparation for the April role-playing simulation on "The Role of the US in the Middle East."



• Inquiry collaborated with the Tufts Department of Education MAT in social studies program to develop the undergraduates' facilitating skills.

• As part of the simulation weekend, Inquiry cosponsored with Children's Awareness Week, an evening on the Seeds of Peace program, bringing two past participants -one Jordanian, one Israeli -- and the program's executive vice president to campus.

Plenary at the Inquiry Simulation

• The keynote speaker for the simulation was Amb. Hermann Eilts, former U.S. Ambassador to Saudi Arabia and to Egypt.

"Students who participate in both INQUIRY and Model U.N. value INQUIRY because of its emphasis on building understanding, working on consensus, developing relationship skills, and allowing time to discuss and explore issues; they especially appreciate the fact that emphasis is on cooperation, not competition...How do I measure the impact of INQUIRY? A students tells her mother "I get to subscribe to The Economist" because it will help me with INQUIRY." Two students walk toward one another in the hallway; one asks "Did your Foreign Policy arrive?" The other answers "Yes, did you read the article by ____?" And they give one another high fives to celebrate their shared delight in learning more about their world. And, just maybe, their enthusiasm inspires their friends and classmates."

> -- Helen Smith, Loridans Teaching Fellow, History/ Social Studies Department, Pace Academy, Atlanta

GLOBAL RESEARCH AND INTERNSHIPS

• From June 2003 through August 2004, the Institute will have sent 100 students to 30 countries to conduct research, to work in an internship or on a public service project, or to attend an international conference. New country destinations included Iran, Kenya, Malaysia, and Singapore.



Laura Reed in Singapore

• The Institute had \$30,000+ in grants -- primarily from Tufts alumnus Javier Macaya and the Office of the Provost -- to support financially 56 global research and internship projects this academic year.

• Two-thirds of the social science presentations at the University Undergraduate Research Symposium were Institute mentored projects, including three of the Neubauer Scholar research projects.

• According to the figures from the Office of the President, this will account for approximately two-thirds of all undergraduate research and internships abroad in Arts and Sciences.

• Tim Phillips, an Institute adviser and co-founder of the Program on Justice in Times of Transition, tapped a former EPIIC student and Neubauer Scholar to staff and attend a closed session with Kosovar leaders in Vienna on reconciliation and constitution building, and he arranged for student internships with the Club of Madrid and consulted on student projects ranging from Central American peace processes to the Ireland peace accords.

• TIILES (formerly Bridges to Nicaragua) continued to gain strength; the fall Experimental College class was led by two 5th year pre-med students and enrolled 12 undergraduates; the group raised its own finances to send themselves to Siuna, Nicaragua to work on a rural public health, farming and construction public service initiative; this is the second year of this program.

• While the preponderance of research engages undergraduates, support for graduates is not unusual, e.g. a Fletcher & Engineering graduate student was supported in his research on water and climate change in Israel and the West Bank.



TIILES in Nicaragua

• The Institute continued its collaboration with programs to create specific internship opportunities for Tufts students, such as two internships at the International Consortium for Investigative Journalists of the Center for Public Integrity: the sixth annual Leonard Silk Fellowship and the first Elizabeth Neuffer Fellowship, which is cosponsored by the Women's International Media Foundation; five students participating in Builders for Peace in Bosnia this summer; and other opportunities at organizations like The Club of Madrid.

• The Institute also has established relationships with organizations to place them in already established conferences and internships such as four students attending the month-long International Institutes for Mediation and Conflict Resolution in Cyprus and The Hague and individual opportunities with the Project on Justice in Times of Transition.

• *Tufts Magazine* featured an article on "Voices from the Field," six profiles of Institute students working, interning, researching in humanitarian arenas: Afghanistan, Cuba and Mexico, The Hague, Iraq, Mexico and East Timor.

• Not all of the research and internship projects were allowed to go ahead: the Institute's community



Boryana Domyanova and Thomas Singer in the United Arab Emirates

service trip to Haiti had to be postponed until next year due to the uprisings that eventually led to Aristide's ouster.

• And, despite valued educational opportunities, the Institute has suspended its relationship with Earth Train in Panama indefinitely due to administrative and financial concerns.

Rigor and Research

• The Institute continued its privileged interaction with the National Security Archive, a nonprofit research library of declassified US government documents in Washington D.C.

• Four EPIIC students spent four days at the Archive in the fall to work on their senior honors thesis and other research projects.

• For the EPIIC international symposium, the Archive prepared a special cd-rom reader of 54 documents, ranging from presidential adviser Charles A. Conant's 1898 article on the "Economic Basis of Imperialism" to the United States Army's 1989 "Lessons from the War in Afghanistan," a heavily-excised report on the lessons learned by the U.S. from watching the Soviets fight the Afghan war.

"These documents are drawn from the National Security Archive collections and public sources, as part of the long-standing collaboration between the Archive and the EPIIC program, in order to illuminate the 2004 EPIIC symposium theme of "dilemmas of empire and nation building," and to add primary sources to current debates about the role of the U.S. in the world." [Reader's Note by NSA]

• An outcome revealed this year of EPIIC and NSA's Freedom of Information Act workshop convened several years ago by historian and NSA analyst John Prados was that Hassan Abbas, a former officer in the Pakistani Police and a Ph.D. candidate at The Fletcher School learned how to secure what he deemed as "highly important information" for his forthcoming book, *Pakistan's Drift into Extremism: Allah, the Army and America's War on Terror*.

He commented, "It was a revelation to be able to utilize this methodology and to know that I had access to it as a foreign national. Thank you!"

PUBLIC PROGRAMMING

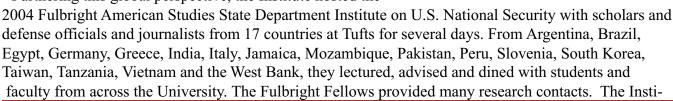
• The Institute hosted 28 public campus–wide events in addition to the EPIIC and TILIP symposia and the Inquiry simulation. They ranged from a program on the role of the military in U.S. foreign policy with former Undersecretary of Defense Lawrence Korb to a meeting with Archbishop Ruiz of Chiapas who won the Right Livelihood Award (top picture); from a screening of the controversial "11-09-01" film of 11 short films based on September 11th to a lecture and discussion on the future of US-EU relations with the former US Ambassador to NATO (picture second from top).

• Among those featured in individual programs were the Kandahar Director of Afghans for Civil Society, the President of the International Movement for a Just World in Malaysia (middle picture), the author of the "Patriot Act" (co-sponsored with the Tufts Republicans and the ACLU), the author of *The Pinochet Files: Chilean Atrocities and US Accountability (cosponsored with Latin American Studies) (fourth picture),* the Director of International Affairs for Elkarri in the Basque Region, the former US Ambassador to NATO, the Director of the National Security Archive, the Rwandan filmmaker of "Keepers of the Memory, and the intelligence correspondent for *The Washington Post.*

• The Practitioner-in-Residence program this year brought Justice Fergus Blackie of the Zimbabwean High Court to Tufts. This was cosponsored with the Center for Human Security at The Fletcher School. Justice Blackie gave three formal lectures, consulted with students on their research, and participated in other campus events.

• Acknowledged for its non polemical stance, the Institute was chosen as the Boston site for the national "The People Speaks: America Debates its Role in the World" forum (bottom picture). The sponsoring organizations came from across the political spectrum, including the American Enterprise Institute, the Open Society Institute, the Jesse Helms Center, the Rockefeller Brothers Fund, the League of Women Voters, and Empower America. Amb. John Shattuck, and Professors Andrew Bacevich, Tony Smith, and Antonia Chayes participated.

• Furthering this global perspective, the Institute hosted the









2004 Fulbright American Studies State Department Institute on U.S. National Security lunch

tute was chosen as a Boston site by the Fulbright Institute's director and past EPIIC panelist Professor Mark Miller of the University of Delaware, who has extolled EPIIC as an "educational tour de force."

• A photographic exhibit of the Gacaca trials in Rwanda by Michal Safdie accompanied the screening of "Keepers of Memory" as part of the commemoration of the tenth anniversary of the Rwandan genocide.

VOICES FROM THE FIELD

• Sponsored by the Office of the President, the Institute convened its third annual workshop over five days in February. The core themes were the militarization of humanitarian space and the interface between the military, PVOs, NGOs, private construction contractors and private military security forces in the confused welter of nation building in Afghanistan, Iraq and elsewhere.

• The participants included Tufts alumni, who are security experts, military officers, refugee officials, complex humanitarian personnel, NGO officers, former National Security Council directors, and field contractors.

• Senior practitioners and scholars who met with the Voices included Dr. Jennifer Leaning of Physicians for Human Rights, Ambassador Jonathan Moore, Former Undersecretary of Defense Sarah Sewall, and Senior Vice President of Louis Berger Inc., Frederic Berger.

• Faculty and cadets from the USMA and Institute students were observers.

NEW INITIATIVES

EXPOSURE: Center for Photojournalism, Documentary Studies, and Human Rights

• The Institute, collaborating closely with some of the world's most distinguished and renowned photog-

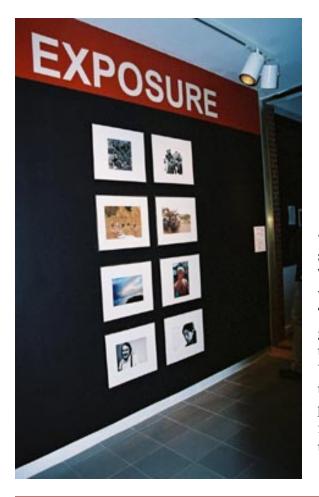
raphers of the VII Photo Agency and the awardwinning design shop, de.MO publisher, launched EXPOSURE this spring.

• As its first public event, EXPOSURE hosted the national launch of RETHINK: Cause and Consequences of September 11, with a panel discussion and an exhibit of the photography from RETHINK on ten plasma screens in the Slater Concourse.





• The photographs of past and present Institute students were also exhibited, documenting their global research from Bosnia, Cuba, Israel, South Africa, East Timor, Turkey, and the West Bank. The Institute alumni included Fulbright Photojournalism Fellow Maya Munk and a professional free lancer Jacob Silberberg, whose work is being increasingly published in *The New York Times*.



• VII's James Nachtwey, a 2003 Mayer Award recipient, participated in the panel. He was named "Magazine Photographer of the Year" in 2004, for the eighth time by the prestigious International Pictures of the Year competition. Nachtwey recently won the prestigious Dan David Prize for his commitment to universal values of excellence, creativity, justice, democracy, and progress and his achievements that shape and enrich society today.

"I am writing in enthusiastic support for the concept of our photojournalism project [EXPOSURE]. It is unprecedented and will create a space for a kind of conscientious documentary photography that is long overdue. It will be a place to energize us and to allow us to reflect on the value of all of our experiences. I believe that it will help us all to understand photography as a valuable tool that can help us learn how to make sense of the violence, the destruction, the chaos of this world. And it will help to create an incredibly important historical legacy, providing meaning in our lives. Most importantly it can help create a public awareness integral to the process of change."

-- James Nachtwey, Photojournalist, VII; Five-time Recipient, Robert Capa Award; Recipient, 2003 EPIIC Dr. Jean Mayer Global Citizenship Award, Tufts University

• Giorgio Baravalle, founder of de.MO has prepared a special boxed set of the de.MO books 9/11 and RE-THINK for \$350.00. One hundred dollars per set sold will be donated to EXPOSURE. Baravalle won IPY's

"best photographic book of the year" for WAR, a collection of VII's photography from Afghanistan to Iraq.



• The first EXPOSURE documentary project was undertaken this semester by junior Matt Edmundson; he spent a month in Kenya's Kakuma refugee camp, documenting some of the customs and rituals of the Somali Bantu before they are transferred to permanent home in the US.

• Among the current EPIIC students who created EXPOSURE, sophomore Ayesha Hussain won the prestigious *Time Magazine* Photojournalism Fellowship in NYC and senior Sabrina Lopez won the Corporate Curatorial Fellowship at the DeCordova Museum.

• The Institute has also begun to consider the inclusion of video documentation in its educational mission, collaborating with the University College in hosting Gillian Caldwell, the Executive Director of WITNESS, in day long programming and advising for student filmmakers.

New Initiative for Middle East Peace (NIMEP)

• Founded by past and current EPIIC students, NIMEP is a unique, student research think tank of Tufts students from many different countries, including India, Iran, Israel, Lebanon, Palestine, Saudi Arabia and the U.S.

• Stimulated by private conversations last year with former Mossad director Ami Ayalon and the Palestinian National Authority's Jerusalem representative Sari Nusseibeh, NIMEP organized the first student trip of the Faculty for Israeli-Palestinian Peace to Israel and the West Bank. The delegation included an Israeli, a Palestinian whose family left in 1948, orthodox Jewish women, and a Muslim woman from Iran. They documented their twoweek trip in a DVD presentation in which President Bacow noted that "NIMEP represents the best Tufts has to offer."



NIMEP with the Mayor of Haifa

• NIMEP also organized special campus events to further infuse knowledge and dialogue about the Middle East into the Tufts community, including: "Living in the 'Oasis of Peace': The Village of Neve Shalom/ Wahat al-Salam, with villagers Abdessalem Najjar and Eitan Kremer; "Is Israel the New Apartheid State?" with Benjamin Pogrund; a discussion with Ali Yahya, the first Israeli-Arab ambassador; and a lecture by Physician for Human Right's Dr. Alice Rothschild on medical issues in the West Bank/Gaza.

• The Iran Dialogue Initiative (IDI) grew out of this year's NIMEP experience. IDI's mission is to facilitate educational dialogue and exchange between Tufts University students and students at various Iranian universities. IDI is a non-polemical and non-political initiative. Two NIMEP participants, an Iranian graduate student (and past TILIP participant) and an Iranian-American sophomore (and current EPIIC student), created IDI and planned a ground-breaking trip to Iran for a delegation of ten students,



The members of the Tufts Iranian Dialogue Initiative at the Sheikh Lotfollah Mosque in Isfahan, Iran

five graduate and five undergraduate. Collaborating with the School of International Relations in Tehran, the students planned a two-week itinerary that included visits to the cities of Isfahan, Qom, and Shiraz and to sites such as Persepolis and a dialogue with students from the School for International Relations and a variety of other significant scholars, practitioners, artists, and journalists in Tehran. It is the first American university delegation to travel to Tehran since the 1979 revolution. Advisers include Mohammed Alwan, Lecturer in Arabic; Professor Michael Fischer, who holds a joint appointment in the Program in Science, Technology, and Society (STS) and the Anthropology/ Archeology Program at the Massachusetts Institute for Technology; Awad Halabi, Lecturer in History; Stacy Heen, a graduate student at The Fletcher School and former coordinator for the US-Iran project at Search for Common Ground; Professor Andrew Hess, Professor of Diplomacy and Director of the Program for Southwest Asia and Islamic Civilization, The Fletcher School; Ina McCabe, Assistant Professor of History; and Malik Mufti, Associate Professor of Political Science.

• Tufts and New England Conservatory student and cellist and cofounder of NIMEP Matan Chorev held a benefit recital which raised over \$1,000.00 for the publishing of the Israel/West Bank and Iranian research.

PUBLICATIONS

• WAR," the first of two special volumes of the New England Journal of Public Policy, of the John McCormack Graduate School has just been published (Fall/Winter 2003/4). It marks a collaboration between EPIIC and the Journal's editor, National Book Award author Padraig O'Malley. Several panels

of the 2003 EPIIC "Sovereignty and Intervention" symposium are journal chapters, including the presentations of the former head of the ICRC, Cornelio Sommaruga, Professors Phillip Bobbitt, Hurst Hannum, Robert Jackson, Gwyn Prins, the U.N.'s Ramu Damodaran, and Ambassador John Shattuck.

"The EPIIC Program is a truly inspirational educational achievement. The students who participate in it are provided with the tools to play active roles in their communities, whether at the local, national or global level. Its graduates can be found in Kosovo, Iraq, Sri Lanka – wherever there is need for man to reach out to his fellow man. We look forward to further engagements with EPIIC."

> -- Padraig O'Malley, past EPIIC panelist, National Book Award recipient, and editor of the New England Journal of Public Policy

FUND RAISING

• No honorarium was expended for 81 of the speakers brought to campus

• Financially, the Institute raised \$774,000 in new commitments to date (June 1), \$165,000 of it payable this fiscal year; an emphasis has been placed on securing multi-year grants and endowment funds.

• An EPIIC '89 alumnus has pledged an alumni a challenge grant of \$250,000.00 over five years

• A Tufts'79 alumnus has pledged a four-year grant of 100,000 for his 25th reunion year gift, the largest one in his class.

• The Robert and Jo Ann Bendetson Family, which endowed the EPIIC international symposium last year, has underwritten dinners and receptions as significant advancement opportunities, and Robert has been very decisive in helping the Institute secure new private donations.

CONTINUITIES

• Michael Johnson, chief of prosecutions for the International Criminal Tribunal on the Former Yugoslavia, lectured to last year's EPIIC class and was impressed with their seriousness and has arranged for students to intern with the ICTY, the only undergraduates working there

• Tufts and EPIIC alumna Deborah Gold Linnick (1988), currently the supervisor of the U.S. State Department program that redirects former Soviet weapons scientists towards peaceful endeavors, assisted current EPIIC students with contacts in Moscow for their research on US aid and public health in Russia

• Sweden's Ambassador to the United Nations, Pierre Schori, was the foreign minister of Sweden when Prime Minister Olof Palme was killed (the assassination occurred on the weekend of EPIIC's first symposium on International Terrorism); Amb. Schori, who received a Mayer Award this year and now also heads the Olof Palme Foundation, came away impressed with the Institute and the students and will announce a special student exchange and research collaboration with the Foundation to mark EPIIC's 20th Anniversary.

• Sasha Chanoff, who just completed a master's in humanitarian affairs at Tufts School of Nutrition

Amb. Pierre Schori

arranged for junior Matthew Edmundson to spend a month in the Kakuma refugee camp in Kenya and continue a photography project that Sasha had begun during his four years of working there.

• Joanna Friedman, a current EPIIC student and Fulbright Fellow to Senegal, will be collaborating with EPIIC alumnus Douglas Reiner on potential case studies of microfinance, development and women in Africa to be published as examples in accounting and economics textbooks with McGraw Hill.

• Fletcher alumnus Stephen Gonah, who participated in this year's Voices from the Field workshop and who has been working with the UNHCR in Uganda, is providing advice and guidance for the three EPIIC students who will be researching the differences in refugee and IDP policies in Uganda this summer.

• Professor Atiq Rahman of The Fletcher School, another of this year's panelists, was "deeply impressed" by the symposium and has offered research opportunities at the Institute for Advanced Studies in Dacca, Bangladesh to 2004-05 EPIIC students on "Oil and Water."

SUMMER 2004 AND BEYOND FOR THIS YEAR'S INSTITUTE STUDENTS...

• This summer, Institute students will be: researching in Uganda on refugees and IDPs; researching in Guatemala on the role of the International Criminal Court and transitional justice; working for Habitat for Humanity in Central America; researching US aid and women's issues in Rabat and Fez with the National Democratic Institute; interning for the Project on Justice in Times of Transition; taking an intensive Arabic course in Morocco; interning for the Solis project on the Middle East; working at Central Bank, advising on personal investments; finishing the photographic project from a month in Kakuma, specifically a DVD for schools that Somali Bantu children will be attending in the US; researching the EU's plans for a rapid deployment force in France and Belgium; working with Builders for Peace in Bosnia; competing in the College Sailing Nationals in Portland, Oregon; working in the Leonard Silk internship with the International Consortium of Investigative Journalists of the Center for Public Integrity; interning with Time Magazine in the photography department; researching physics at Tufts; ROTC training with the U.S. Air Force; researching with Exxon on a racing car fuel project; interning with internationally acclaimed photographer James Nachtwey; working in the Elizabeth Neuffer Fellowship at the Center for Public Integrity; interning with NBC at the Democratic Convention; attending the International Institute for Mediation and Conflict Resolution in Cyprus and The Hague; and working in a law firm with ProMedica Health

• Plans for next year include: Fulbright study and teaching in Austria, Senegal, and Taiwan; pursuing a masters the Monterey Institute of International Studies; enrolling in the Yale School of Public Health; study abroad in Australia, China, France, London, Madrid, Oxford; working for the Peace Corps; ; working as a Fellow in California state government; and working as the Corporate Fellow at the DeCordova Museum.