



ALLIES

ALLIANCE LINKING LEADERS IN
EDUCATION AND THE SERVICES

General Overview





“Civilian participation is both necessary to making military operations successful and to relieving stress on the men and women of our armed services... Indeed, having robust civilian capabilities available could make it less likely that military force will have to be used in the first place.”

Secretary Gates, Kansas State University, 26 Nov 2007





“The diplomacy of the 21st century requires better ‘jointness’ too between our soldiers and our civilians... I want American diplomats to eagerly seek our assignments working side-by-side with our men and women in uniform, whether it is in disaster relief in Pakistan or in stabilization missions in Liberia or fighting the illegal drug trade in Latin America.”



Secretary Rice, Georgetown
University, 18 Jan 2006





Avenues of Approach



- Policy Directives
 - NSPD 44
 - DoD 3000.05
- New Offices
 - DoS Coordinator for Reconstruction and Stabilization
 - USAID Office of Military Affairs
 - OSD/STB Consortium for Complex Operations





Challenges



- Disparity in capacity between DoD and other government agencies
- Cultural and institutional differences between military and civilian agencies
- ‘Stove-piped’ career paths with little interagency focus
- Lack of a civil/military education at the undergraduate level





A Generation of Change



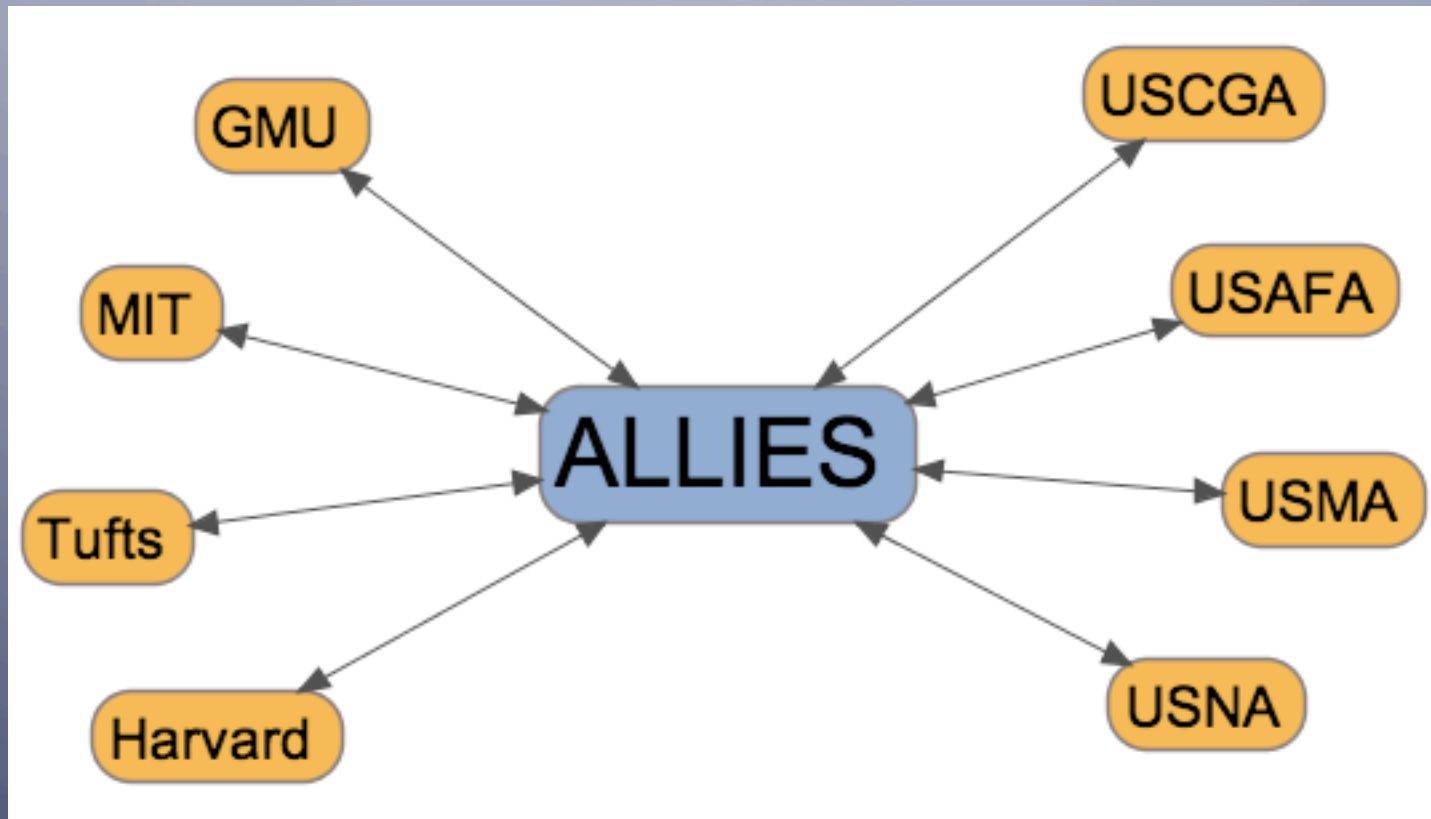
"To succeed, we must understand the United States is engaged in a generational and global struggle about ideas, not a war between the West and Islam. It is more than a war against the tactic of terrorism... If we continue to concentrate primarily on states ('getting it right' in Iraq, managing the next state conflict better), we will fail."

Report of the Defense Science Board Task Force on Strategic Communication





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ALLIES Background



- Created at Tufts Spring 2006
 - Three students realized there was a gap in their understanding of US foreign policy
- Expanded existing partnership between Service Academies and Tufts IGL
 - Saw tremendous value in personal interactions with cadets/midshipmen





Leaders of Tomorrow



- Post-Cold War environment
- Hard and soft power
- Diplomat-Scholar-
Humanitarian-Warrior





ALLIES 2006-2007



- Hosting cadets/midshipmen at Tufts
- Sending Tufts students to Service Academy conferences
- Joint Tufts/Service Academies Mock Senate Hearings at Library of Congress
- Joint Tufts/USMA Research Project to Jordan



on-campus events





ALLIES Fall 2007



- 1st Annual Intellectual Roundtable (8-9 Nov)
 - “Classroom for the Leadership of 2050”
 - USAFA, USMA, USNA Participation
- USMA Student Conference on US Affairs (31 Oct – 3 Nov)
- ALLIES/Tufts Democrats Event: “Challenges of Civil-Military Relations” (1 Dec)
- ALLIES Event: “Dilemmas of Darfur” (23 October)





ALLIES Way Ahead

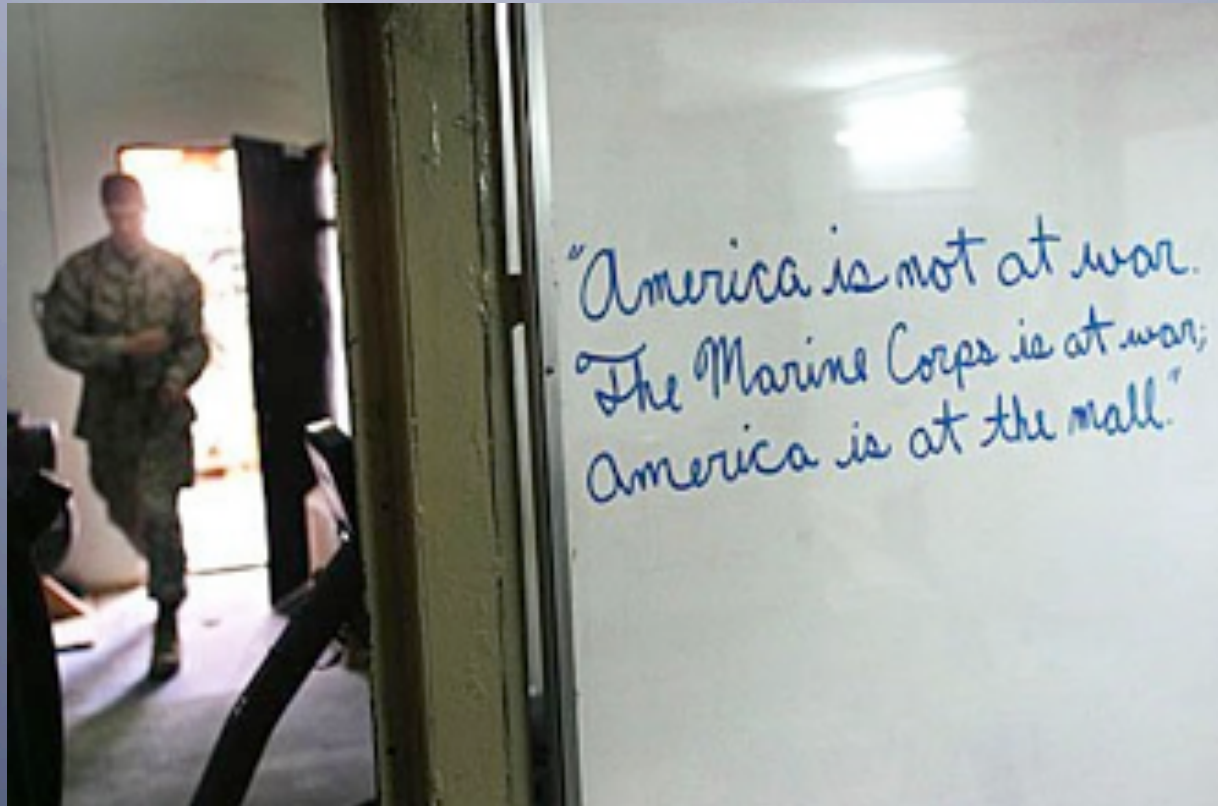


- Civ/Mil Education Course at Tufts, Fall 2008
- Intellectual Roundtable 2008
 - Renaissance of the Citizen-Soldier, 22-24 October
- Academy delegations to EPIIC, 21-24 February
- Joint Research Project to Jordan, Summer 2008
- Talloires Civ/Mil Roundtable, Summer 2008





From this...





...to this.



"The nation that will insist upon drawing a broad line of demarcation between the fighting man and the thinking man is liable to find its fighting done by fools and its thinking by cowards." Sir William Francis Butler

